

Primary Medical Services Partner Member(s) For proposed Bedfordshire, Luton and Milton Keynes Integrated Care Board

Recruitment Pack

Closing date for applications: 28th November 2022 at 23:59

This pack contains:

1. Welcome
2. About the ICB and the area we serve
3. Eligibility Criteria
4. Nomination Process & Terms of Appointment
5. Timeline & FAQs
6. Job Description & Person Specification
7. Nomination Form
8. Contact list of BLMK GP Practices

Also provided as separate documents to be completed as part of your application;

- Nomination Form
- Equal Opportunities Form
- Declaration of Interests Form
- Fit & Proper Person Form

We value and promote diversity and are committed to equality of opportunity for all. We believe that the best boards are those that reflect the communities they serve.

- 50% of the working age population and 77% of the NHS workforce are women
- 14% of the working age population and 23% of the NHS workforce are from ethnic minorities
- 16% of working age population and 5% of the NHS workforce are disabled
- 2% of the population over 16 and 3% of the NHS workforce identify as LGBT
- 82% of working age adults and 79% of the NHS workforce are under 55

We want to increase the diversity of our NHS leadership and encourage applications from groups we know are all under-represented in these important roles. We prioritise Equality, Diversity and Inclusion, team health and wellbeing and the principles of kind leadership in our 'ways of working'. The successful applicants will have a key role in nurturing this culture.

Appointment will be made on merit after a fair and open process so that the best people, from the widest possible pool of applicants, are appointed.

Section 1: Welcome

Integrated care systems (ICSs) are partnerships of health and care organisations, local government, and the voluntary sector. They exist to improve population health, tackle health inequalities, enhance productivity and help the NHS support broader social and economic development. They will take on statutory form from 1 July 2022 and will comprise an Integrated Care Board (ICB) and Integrated Care Partnership (ICP). The Integrated Care Board will take on the CCGs' functions and broader strategic responsibility for overseeing healthcare strategies for the system. We are looking for candidates who will work with the chair of ICB and support the establishment of the system's new statutory arrangements as a Non-Executive member of the ICB.

The successful candidate will be a voting member of the Bedfordshire, Luton and Milton Keynes Unitary Integrated Care Board. Working from a basis of improving population health management, this candidate will help bring partners in the ICS together, in a complex political environment with the ability to influence the group of stakeholders who make up the Board.

The ICS needs diverse, inclusive and compassionate leaders who not only reflect the community they serve, and the staff employed but have the leadership style and breadth of perspective to make good collective decisions.

There is emphatic evidence that diverse boards make the best decisions. We want to increase the diversity of NHS board teams. In non-executive roles nationally, it is known that women, people from the local Black Asian and Minority Ethnic communities, LGBT communities, younger people and those with lived experience of disability are all under-represented. We want a change.

We would welcome receiving applications from people with different backgrounds, skills and experience, especially from those under-represented currently within our organisation.

Section 2: About us in BLMK

The Bedfordshire, Luton and Milton Keynes Health and Care Partnership is a group of public sector organisations which includes the NHS and four local councils – Bedford Borough, central Bedfordshire, Luton and Milton Keynes.

Our aim is simple. We want everyone who lives in our towns, villages and communities to live a longer healthier life. By working together, we can improve the things that matter most to us, like giving our children the best start in life, helping our almost one million population live healthier lives for longer and to grow our local economy.

Our four places – Bedford Borough, Central Bedfordshire, Luton and Milton Keynes are vibrant, unique and rich in cultural heritage. We are served by an airport, good train links, road networks and infrastructure and many of our health and care providers – from GPs and hospitals to mental health trusts are rated either good or outstanding by the Care Quality Commission (CQC).

We support 2 million jobs locally and we are one of the fastest growing economies in England, contributing £110bn to the UK economy. What's more, our area is growing and in the next decade we expect our population to exceed 1.2million people.

While this makes our area a great place to live and work, we have a job to do.

We have areas where people live shorter lives in poor health. In Luton a woman can expect to live a good, healthy life until she is 60, whereas just a few miles away in Central Bedfordshire, they can expect to live healthily until 67. Similarly, a man who lives in Central Bedfordshire can expect to live in good health for 9 years longer than a man who lives in Luton.

The number of people with preventable cancers and diseases in Milton Keynes are higher than the national average and 30-40% of children aged 10-11 are overweight or obese and nationally, people with Learning disabilities can expect to live shorter lives than the general population.

It's time for change.

Good health is just one of the factors that helps a person lead a longer, healthier life. In fact, 80% of the factors that lead to a person becoming unwell are as a result of what we eat, how active we are, where we live and what job and education we have.

That's why we need to make sure that local people receive the best education they can get, benefit from a growing local economy, feel safe in our communities and enjoy living in our local places.

It's about better homes, better education, better jobs and better health.

This is where the Bedfordshire, Luton and Milton Keynes Health and Care Partnership comes in. Our partnership brings together the NHS and other local private sector partners including local councils, public transport, the police and fire and voluntary and enterprise companies, who work together to combine resources, so that we can do more for local people and make a difference more quickly.

We're already making a difference

Partners across Bedford Borough, Central Bedfordshire, Luton and Milton Keynes have worked together for years and have a proven track record of success, but the Integration Bill has accelerated the pace of change BLMK and allowed us to identify more opportunities to work closer than ever before.

The partnership approach to the Covid pandemic has cemented relationships and we are now building on solid foundations to support innovation and transformation across the system.

Together, we have much to be proud of. We have rolled out the biggest vaccination programme in the history of the NHS, supported the recovery of health and care services locally, navigated the most challenging winter pressures in a generation, introduced new technologies to support more vulnerable residents, including WHZAN digital monitoring, yellow bracelets and My Shared Care Record, and we are working to tackle health inequalities across our population.

We are ambitious to make a positive difference to our population and we have secured funding to deliver improvements to care locally. Funding has been secured for our social prescribing programme for children and young people, along with significant investment in CAMHS support which will be rolled out through schools.

We have also started to implement our estates agenda, which has led to capital build programmes for both our acute hospitals and the establishment of a new multi-disciplinary Health Hub in Dunstable, Central Bedfordshire.

Transforming services to provide the care residents want is central to our ambition, and we are committed to working with people and communities to make sure that local voices and insights shape the care that is delivered locally.

The Bedfordshire, Luton and Milton Keynes Integrated Care Partnership brings a real opportunity to bring positive change to an exciting and vibrant area and make a difference to the lives of almost one million people.

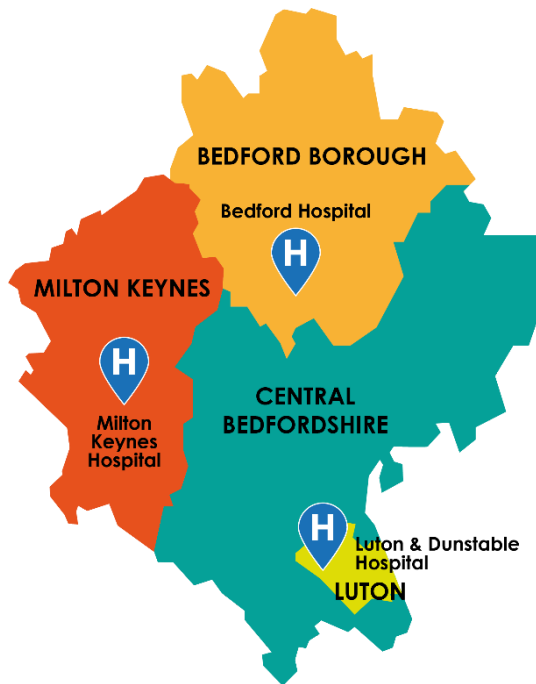
Make a difference to our vibrant places

The four places in our Integrated Care Partnership are vibrant and culturally diverse and cover a population of 1 million.

Whilst there are health inequalities, there is growth and opportunities for us to improve the health and wellbeing of people who live here.

Milton Keynes

A mixture of urban and rural areas including distinct towns and villages. 140 languages are spoken in our schools; the population is young with 27% of residents aged 19 or younger.



Bedford Borough

A diverse Borough with up to 100 different ethnicities and 149 spoken languages. Two thirds of the population live in our urban centres whilst the remaining live in our many rural areas.

Luton

Diverse, densely populated town with over 150 languages and dialects spoken. It has a younger than average population and above average levels of unemployment and deprivation, with high levels of child poverty

Central Bedfordshire

A diverse area, with over half of the population living in rural areas and the rest in market towns. The area is generally affluent but there are areas of deprivation.

Section 3: Eligibility Criteria for ICB Board Membership

Each partner member of the ICB must:

1. Comply with the criteria of the “fit and proper person test”
2. Be willing to uphold the Seven Principles of Public Life (known as the Nolan Principles)
3. Fulfil the requirements relating to relevant experience, knowledge, skills and attributes set out in the role specification

All individuals appointed to the roles on the Board are responsible for familiarising themselves with the eligibility and ineligibility requirements, confirming their eligibility prior to appointment and immediately notifying the Chair of the ICB of a change of circumstances that may render them no longer eligible.

They must be able to meet the time commitment required by the role which is estimated to be 2-3 days per month. This includes preparing for and attending at least 75% of Board (meeting once a month) and where appointed to a committee, attending all the meetings of that Committee (meetings at least quarterly). Partner members will also be expected to interact with others from their sector to enable them to bring a rich perspective to the ICB.

Primary Medical Services partner members must:

- a) Work in the ICB area for a minimum of 2 sessions per week.
- b) One Partner Member may be non-clinical and must have senior leadership experience delivering primary care services.
- c) Two Partner Members will be General Practitioners, and may be Partners, Locum or Salaried Practitioners.
- d) To have primary care leadership experience delivering primary medical, primary dental and primary ophthalmic services or services that may be provided as pharmaceutical services.
- e) To collectively provide different perspectives of the Bedfordshire, Luton and Milton Keynes population.

NHS Trust/Foundation Trust partner members must:

- Be a Chief Executive Officer or Executive Director of one of the NHS Trusts or Foundation Trusts delivering services within the ICB's area.
- Collectively provide the Board with knowledge and experience of Bedfordshire, Luton and Milton Keynes NHS Acute and Community sectors and will have knowledge and experience in connection with services relating to the prevention, diagnosis and treatment of mental illness
- Ensure that the Board benefits from the knowledge, experience and NHS leadership perspectives of the Bedfordshire (including Luton) and Milton Keynes health economies, in recognition of their different operational models and contexts.

Local Authority partner members must:

- Be the Chief Executive or hold a relevant Executive level role of one of the local authorities whose areas coincide with, or include the whole or any part of, the ICB's area.
- Collectively provide the perspective of the Bedford Borough, Central Bedfordshire, Luton Borough and Milton Keynes areas.

Disqualification Criteria for Board Membership:

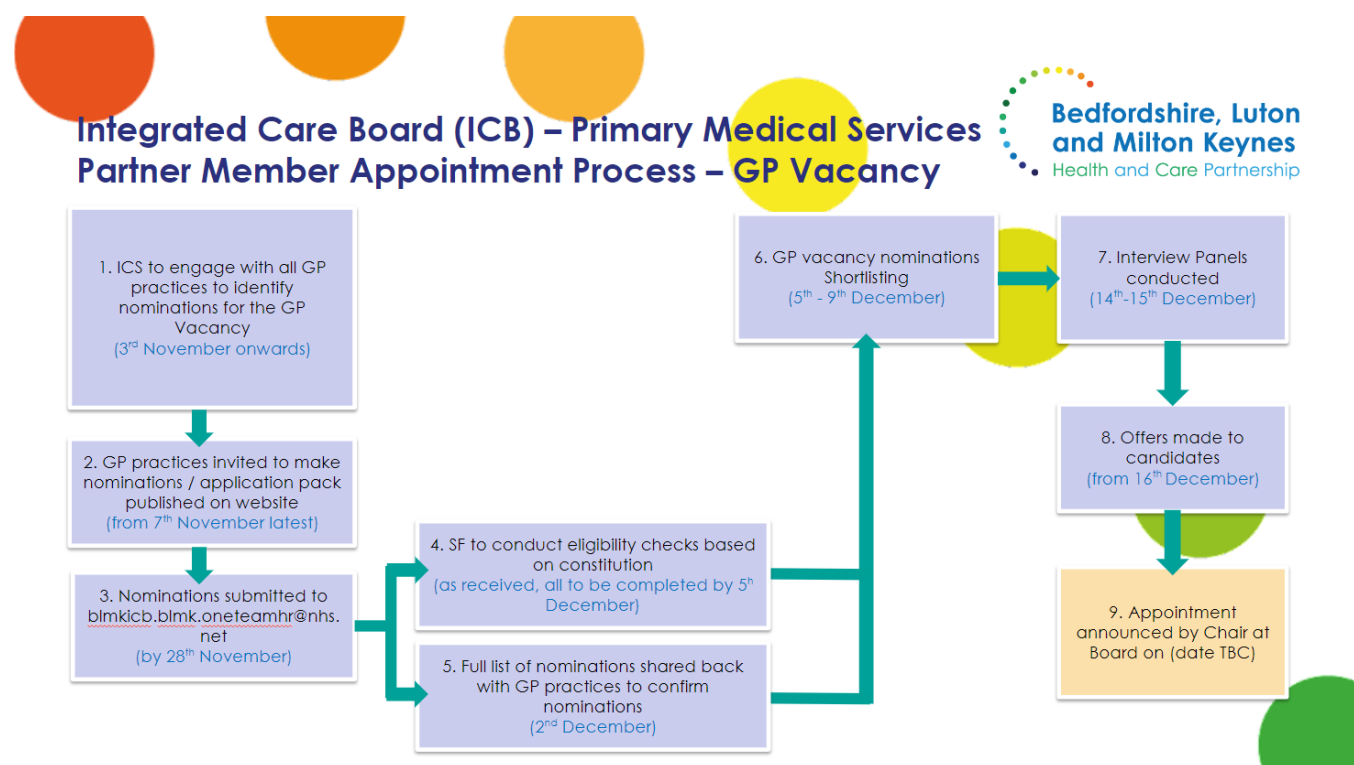
Given the significant public profile and responsibility that members of NHS Boards hold, it is vital that those appointed inspire the confidence of the public, patients and NHS staff at all times. We will undertake a number of specific background checks to ensure that those we appoint are "fit and proper" people to hold these important roles and are eligible for Board membership.

As detailed within our constitution, the following lists the Disqualification Criteria for Board Membership:

- A Member of Parliament.
- A person whose appointment as a board member ("the candidate") is considered by the person making the appointment as one which could reasonably be regarded as undermining the independence of the health service because of the candidate's involvement with the private healthcare sector or otherwise.
- A person who, within the period of five years immediately preceding the date of the proposed appointment, has been convicted:
 - In the United Kingdom of any offence, or
 - Outside the United Kingdom of an offence which, if committed in any part of the United Kingdom, would constitute a criminal offence in that part, and, in either case, the outcome of the proceedings was a sentence of imprisonment (whether suspended or not) for a period of not less than three months without the option of a fine.
- A person who is subject to a bankruptcy restrictions order or an interim bankruptcy restrictions order under Schedule 4A to the Insolvency Act 1986, Sections 56A to 56K of the Bankruptcy (Scotland) Act 1985 or Schedule 2A to the Insolvency (Northern Ireland) Order 1989 (which relate to bankruptcy restrictions orders and undertakings).
- A person who has been dismissed within the period of five years immediately preceding the date of the proposed appointment, other than because of redundancy, from paid employment by any Health Service Body.
- A person whose term of appointment as the Chair, a member, a director or a governor of a health service body, has been terminated on the grounds:
 - That it was not in the interests of, or conducive to the good management of, the health service body or of the health service that the person should continue to hold that office.
 - That the person failed, without reasonable cause, to attend any meeting of

- o that health service body for three successive meetings.
 - o That the person failed to declare a pecuniary interest or withdraw from consideration of any matter in respect of which that person had a pecuniary interest, or
 - o Of misbehaviour, misconduct or failure to carry out the person's duties.
- A health care professional (within the meaning of Section 14N of the 2006 Act) or other professional person who has at any time been subject to an investigation or proceedings, by any body which regulates or licences the profession concerned ("the regulatory body"), in connection with the person's fitness to practice or any alleged fraud, the outcome of which was:
 - o The person's suspension from a register held by the regulatory body, where that suspension has not been terminated.
 - o The person's erasure from such a register, where the person has not been restored to the register.
 - o A decision by the regulatory body which had the effect of preventing the person from practicing the profession in question, where that decision has not been superseded, or
 - o A decision by the regulatory body which had the effect of imposing conditions on the person's practice of the profession in question, where those conditions have not been lifted.
- A person who is subject to:
 - o A Disqualification Order or Disqualification Undertaking under the Company Directors Disqualification Act 1986 or the Company Directors Disqualification (Northern Ireland) Order 2002, or
 - o An order made under Section 429(2) of the Insolvency Act 1986 (disabilities on revocation of administration order against an individual).
- A person who has at any time been removed from the office of charity Trustee or Trustee for a charity by an order made by the Charity Commissioners for England and Wales, the Charity Commission, the Charity Commission for Northern Ireland or the High Court, on the grounds of misconduct or mismanagement in the administration of the charity for which the person was responsible, to which the person was privy, or which the person by their conduct contributed to or facilitated.
- A person who has at any time been removed, or is suspended, from the management or control of any Body under:
 - o Section 7 of the Law Reform (Miscellaneous Provisions) (Scotland) Act 1990(f) (powers of the Court of Session to deal with the management of charities), or
 - o Section 34(5) or of the Charities and Trustee Investment (Scotland) Act 2005 (powers of the Court of Session to deal with the management of charities).

Section 4: PMS Partner Member Nomination Process & Terms of Appointment



Nominations - Partner Members - Primary Medical Services

These Partner Members are required to be jointly nominated by providers of primary medical services (GP Practices) within the ICB area. This means that anyone wishing to be a PMS partner member needs to:

- Be nominated by one GP practice in BLMK – who sign the nomination form
- Have their nomination confirmed by the majority of GP practices in BLMK when the list is circulated to all practices for confirmation after 2nd December

The list of relevant providers of primary medical services (GP practices) for this purpose is published as part of the Governance Handbook, the list will be kept up to date with the current version included in Section 8 of this pack. Eligible organisations may nominate individuals from their own organisation or another organisation.

All GP practices will be requested to confirm whether they jointly agree to nominate the whole list of nominated individuals, with a failure to confirm within five working days being deemed to constitute agreement.

This will be determined by a simple majority being in favour with nil responses taken as assent. If they do agree, the list will be put forward to the assessment, selection and appointment stages of the process. If they don't, the reason for objection is to be formally documented and provided to the Chair, and the nomination process will be re-run until majority acceptance is reached on the nominations put forward.

A form will be sent to all eligible practices with the list of nominees shortly after the application closing date of 28th November.

Once a candidate has had their nomination confirmed, applications will be assessed on merit, as part of a fair and open process. The information provided by applicants will be relied on to assess whether sufficient personal responsibility and competence have been demonstrated in previous/other roles, to satisfy the experience, skills and values being sought.

Terms of appointment

- PMS Members will be able to claim payment to enable their practice/service to back-fill their clinical sessions.
- The initial term of appointment will be for a maximum of three years. In accordance with the ICB constitution Partner Members may be appointed for a maximum of two terms of three years each in length (a total of six years)
- You will have some flexibility to decide how you manage the time needed to undertake this role, although meetings will be set. On average, it will require a minimum 2 - 3 days a month, including preparation time, the occasional evening engagement and events designed to support your continuous development. Board and Committee meetings will usually be held on Fridays.
- All NHS Board members are required to comply with the [Nolan Principles of Public Life](#) and meet the [Fit and Proper Persons requirements](#).

Making an application

If you wish to be considered for one of the ICB partner member roles please provide:

1. A completed nomination form which accompanies this pack that confirms the role you are applying for and is signed by an authorised individual within the organisation that is eligible to nominate you for this role. You will also be required to submit evidence of confirmation from the authorised individual who supports your nomination as a candidate.
2. A CV that includes your address and preferred contact details including email address, highlighting and explaining any gaps in your employment history
3. A digital photograph and brief biography or 'pen portrait' and that summarises in 250 words your reason for applying, background and key skills and experience. This will be circulated to all of the organisations (all the GP practices in BLMK) who are eligible to make nominations to confirm your nomination prior to your application proceeding to the appointment process stage. This is a nationally set requirement of the ICB partner member appointment process.
4. A supporting statement that highlights your skills and experience and allows insights on your values and motivations for applying for the role. You should outline your personal

responsibility and achievement within previous roles that demonstrates you have the knowledge, skills and competencies to deliver this role, as outlined in the person specification

5. The names, positions, organisations and contact details for three referees. Your referees should be individuals in a senior capacity. Your references will be taken prior to interview and may be shared with the selection panel
6. A completed Equal Opportunities Form which accompanies this pack
7. A completed Declaration of Interests Form which accompanies this pack
8. A completed Fit and Proper Person self-declaration Form which accompanies this pack confirming that you do not meet any of the criteria that would disqualify you from appointment.
9. Tell us about any dates when you will not be available for the selection process (should it be needed)

Please send all of the above information by email to blmkccg.icb.recruitment@nhs.net by 23:59 on 28th November 2022. We will send you an email confirming receipt of your application within 24 hours.

More information

We will be arranging virtual “drop in” sessions for those who would like to ask questions, obtain further information about the application process, the role and the ICB in general.

To arrange an informal conversation with the Designate Chair of the ICB, Dr Rima Makarem, please contact a.malciv@nhs.net

If you have any queries about the nomination and appointments process or would like an invite to the drop-in sessions please contact Rebecca.Green@nhs.net

Appointment Process

Preliminary selection & eligibility testing: information provided by applicants will be relied on to assess whether sufficient personal responsibility and competence have been demonstrated in previous/other roles, to satisfy the experience, skills and values outlined in the person specification. Long-listed applicants may be invited for a preliminary conversation. Feedback from any preliminary assessment will be given to the selection panel who will agree the applicants invited to interview.

Shortlisting: the selection panel will use the information provided by the applicants and feedback from any preliminary assessment to agree applicants invited to interview. Assessment will be based on merit against the competencies experience, skills and values outlined in the person specification.

Stakeholder Panel: prior to interview stakeholder panel/s will be organised to provide an opportunity for candidates to engage with key stakeholders and demonstrate their sector

experience and their skills in working collaboratively with colleagues from their sector. The dates for these are TBC and will be added to our website shortly.

Interviews: applicants will be asked to make a 5-10 minute presentation to help the selection panel draw out the competencies, experience, skills and values outlined in the person specification. The formal interview will be 45 minutes to an hour of open questions from the selection panel to showcase past experience and explore applicant's values, motivations, creativity and ability. These are planned for 24th-25th November 2022 at our Bletchley office.

Appointment: Selection panels will be asked to identify appointable candidates based on merit against the competencies experience, skills and values outlined in the person specification. The appointment of Partner Members to the ICB will be approved by the Chair of the ICB.

Section 5: Timeline & FAQs

Note: Any dates TBC will be announced shortly on our website, please check for updates

Timeline for applicants

- Applications open with pack published on website on Tuesday 1st November
- Optional virtual drop in sessions for applicants (date TBC)
- Applications closing date 28th November 2022 at 23:59
- List of nominations published including bio info provided by applicants 5th December
- **Meet the nominees** virtual session (date TBC) where all the nominated candidates will be asked to give a brief overview of their application. This session will be open for primary medical services colleagues to attend to enable them to meet all those nominated before responding to the request to confirm the list of those nominated.
- Virtual stakeholder panel (date TBC)
- Interview panel 24th-25th June at our Bletchley office
- Successful candidates to attend ICB Shadow Board meeting on (date TBC)
- First ICB meeting held on 27th January 2023

FAQs

What is the role?

A voting Board Member of the Integrated Care Board, bringing skills, experience and knowledge of primary care and the population of BLMK to the Board discussions and decisions.

When will the role be advertised?

1st to 28th November 2022

How will clinicians / board members be able to contribute?

As a member of the Board and its committees by taking part in strategic discussions and decision making about how health and care can work together better to deliver improved outcomes for our population. Board members may also represent the organisation at external events. Clinicians will have the opportunity to input to and shape clinical policies and pathways.

How will the ICB work?

The Board will meet on the last Friday of the month. The meetings will be held in public and will take place in different venues in our four local authorities areas. The Board will also hold informal strategy development sessions. The time commitment for Board members is 2-3 days a month including preparation time for meetings.

Forthcoming Board dates are;

Shadow ICB Board meeting (date TBC)

Jan 2023 – 27th

Feb 2023 – 24th

Mar 2023 – 31st

The meetings are expected to be face to face and will be held in venues around BLMK.

What is the financial remuneration?

PMS Members will be able to claim payment to enable their practice/service to back-fill their clinical sessions at a sessional rate of £260 or hourly rate of £65 excluding employer pension contributions.

How can I secure the nomination from a GP to support my application?

There is a list of GP practices and contact details attached. If you would like any support with this process please contact Rebecca.green@nhs.net

You need one GP Practice from the list provided in Section 8 to support your nomination and this support will be evidenced by one GP from the practice signing your nomination form.

Can the nomination and other forms be signed electronically?

Yes electronic signatures are acceptable. Please provide evidence such as an email from the person nominating you that confirms their agreement to nominate you.

How many people can each practice nominate?

Up to 3 nominations per practice. Practices can nominate individuals from their own or other organisations.

If I am not a GP can I apply?

Yes applications are welcomed from individuals with primary care leadership experience delivering primary medical, primary dental and primary ophthalmic services or services that may be provided as pharmaceutical services. Like the GP applicants you will need to get your nomination form signed by one of the GP practices detailed in Section 8.

Section 6: Job Description & Person Specification

The organisation is seeking to promote the employment of people with disabilities and will make any adjustments considered reasonable to the above duties under the terms of the Equality Act 2010 to accommodate a suitable disabled candidate.

Job Title:	Integrated Care Board (ICB) Partner Member
Accountable to:	ICB Chair
Reporting to:	ICB Chair
Hours:	Part-time (estimated 2-3 days per month)

There are three different constituencies of Partner Members on the ICB:

- NHS Trusts/Foundation Trusts providing services in the ICS area
- Providers of Primary Medical Services (recruiting now)
- Local Authorities within the ICS area
- The partner member will be a member of the Integrated Care Board (ICB). All members of the ICB will take collective responsibility for working together to ensure the ICB and system partners are well-led, successful and supported, enabling integration and delivery through the ICB.

As a member of the unitary board (ICB), each board member is jointly responsible for planning and allocating resources to meet the four core purposes of integrated care systems: to improve outcomes in population health and healthcare; tackle inequalities in outcomes, experience and access; enhance productivity and value for money and help the NHS support broader social and economic development. Partner members are expected to bring the perspective of their sector to the work of the Integrated Care Board and in undertaking their Board member duties will be doing so on behalf of the ICB and not as a representative of any other organisation or partnership that they may belong to.

Priorities

As a member of a unitary board all board members will:

- Work collaboratively to shape the long-term, viable plan for the delivery of the functions, duties and objectives of the ICB and for the stewardship of public money.
- Ensure that the Board is effective in all aspects of its role and appropriately focused on the four core purposes, to: improve outcomes in population health and healthcare; tackle inequalities in outcomes, experience and access; enhance productivity and value for money and help the NHS support broader social and economic development.
- Be champions of new governance arrangements (including with the Integrated Care Partnership [ICP]), collaborative leadership and effective partnership working, including with local government, NHS bodies and the voluntary sector.
- Support the Chair and the wider Board on issues that impact organisations and workforce across the ICS, such as integration, the People agenda, Digital transformation, Emergency Preparedness, Resilience and Response (EPRR) and Covid-19 challenges.
- Play a key role in establishing new statutory arrangements for the ICS to ensure that the ICB meets its statutory duties, building strong partnerships and governance arrangements with system partners, including the ability to take on commissioning functions from BLMK CCG and NHS England.

Accountabilities

The partner members are:

- Accountable to the ICB Chair.
- May have designated areas of responsibilities as agreed with the ICB Chair.
- Has a collective responsibility with the other members of the ICB to ensure corporate accountability for the performance of the organisation, ensuring its functions are effectively and efficiently discharged and its financial obligations are met.

Role responsibilities and competencies

Working alongside the Chair, non-executives, executive directors and partner members as equal members of a unitary board, you will:

- Bring experience and perspective from your sector [NHS Trusts/Foundation Trusts/ Primary Medical Services/ Local Authorities] and respectful challenge to the plans, aims and priorities of the ICB;
- Promote open and transparent decision-making that facilitates consensus aimed to deliver exceptional outcomes for the population.

As system leader, you will demonstrate a range of leadership competencies outlined below.

Corporately, as members of a unitary board, you will contribute to a wide range of areas, including:

Strategy and transformation

- Setting the vision, strategy and clear objectives for the ICB in delivering on the four core purposes of the ICS, the triple aim of improved population health, quality of care and cost-control.
- Aligning partners in transforming BLMK ICP's Integrated Care Strategy, the NHS [Long Term Plan](#) and the NHS [People Plan](#) into real progress.

Partnerships and communities

- Promoting dialogue and consensus with local government and broader partners, to ensure effective joint planning and delivery for system working and mutual accountability.
- Supporting the establishment of the ICP, and developing strong relationships between the ICB Board and the ICP.
- Supporting the success of the ICP in establishing shared strategic priorities within the NHS, in partnership with local government, to tackle population health challenges and enhance services across health and social care.

Social justice and health equalities

- Advocating diversity, health equality and social justice to close the gap on health inequalities and achieve the service changes that are needed to improve population health.
- Ensuring the ICB is responsive to people and communities and that public, patient and carer voices are embedded in all of the ICB's plans and activities.
- Promoting the values of the [NHS Constitution](#) and modelling the behaviours embodied in [Our People Promise](#) and forthcoming Leadership Way to ensure a collaborative, inclusive and productive approach across the system.

Sustainable outcomes

- Oversight of purposeful arrangements for effective leadership of clinical and professional care throughout the ICB and the ICS.
- Fostering a culture of research, innovation, learning and continuous improvement to support the delivery of high-quality services for all.
- Ensuring the NHS plays its part in social and economic development and achieving environmental sustainability, including the Carbon Net Zero commitment.

Governance and assurance

- Collectively ensuring that the ICB is compliant with its constitution and contractual obligations, holding other members of the ICB and the ICS to account through constructive, independent and respectful challenge.
- Maintaining oversight of the delivery of ICB plans, ensuring expected outcomes are delivered in a timely manner through the proportionate management of risks.
- Ensuring that the ICB operates to deliver its functions in line with all its statutory duties, and that compliance with the expected standards of the regulatory bodies is maintained.

People and culture

- Supporting the development of other board members to maximise their contribution.
- Providing visible leadership in developing a healthy and inclusive culture for the organisation, which promotes diversity, encourages and enables system working and which is reflected and modelled in their own and the Board's behaviour and decision-making.
- Ensuring the Board acts in accordance with the highest ethical standards of public service and that any conflicts are appropriately resolved.

Supplementary Duties and Responsibilities

This role description describes responsibilities, as they are currently defined. It is anticipated that they will change over time and the role description may need to be reviewed in the future.

Individual Responsibilities

You will be expected to adhere to relevant organisational policies as outlined in your Contract for Services and procedures and relevant legislation including any requirements of your professional body (as applicable). You will maintain satisfactory personal performance and professional standards and achieve agreed-upon objectives for the role. You will represent and conduct yourself in line with the Nolan Principles and standards of working in public life. You will attend mandatory training, participate in an annual Performance Appraisal Scheme and contribute to your own development by investing appropriate time.

Organisational Policies

Confidentiality

All ICB Board Members have both a common-law duty and a statutory duty of confidentiality to protect patient (and indeed any personally identifiable) information and only use it for the purposes for which it was intended. The disclosure and use of confidential patient information needs to be both lawful and ethical.

Information Governance & Data Protection

(Confidentiality, IT Security, Data Protection, Cyber Security and Freedom of Information).

All Board Members must comply with legal obligations and statutory requirements in relation to the above, (including, but not limited to, the General Data Protection Regulations (GDPR), Data Protection Act 2018), the ICB's IT Security Policies, Information Governance Policies and procedures and IG Guidelines which are available on the BLMK Intranet.

The role holder is required to respect the confidentiality of all individuals (including, but not limited to, clients, patients, carers, colleagues etc.), by not disclosing any information obtained, accessed or used during the course of your duties to anybody who does not have a legitimate reason to receive it.

All Board Members have an obligation to report any non-compliance by themselves or others, through the Incident Reporting process.

For details of how the ICB processes your identifiable information please see the 'Staff Privacy Notices' on the public website or ask a member of the People Team or IG Team for a copy.

The ICB is registered as a data controller under the Data Protection Act 2018. All the personal information we hold, obtain, record, use and share as an organisation is governed by this Act. As a Board Member of the ICB you have a legal responsibility for all personal information you handle and must not at any time use the personal data in a way incompatible with the guidelines stipulated in this act. If you are in any doubt regarding what you should or should not do in connection with the Data Protection Act then you must contact the ICB Chair.

Records Management

As an ICB Board Member, you have a legal responsibility for all records you work with e.g. patient records, financial records, personal, administrative etc, that you gather or use as part of your work within the ICB. The records may be held in a variety of formats such as paper, electronic, microfiche, audio and video tapes etc. You must consult the Chair of the ICB if you have any doubt as to the correct management of the records with which you work. At the end of your term you will appraise and archive the records you have created in line with the ICB Records Management Policy.

Freedom of Information

The role-holder will follow the ICB's Freedom of Information Policies and Procedures in line with the Freedom of Information Act 2000.

Health & Safety

Board Members must not do anything to compromise the health and safety of either their colleagues or themselves. They should also be aware of the responsibilities placed on them by legislation to ensure agreed safety procedures are carried out. The ICB is committed to a no smoking policy and offers support to staff who wish to stop smoking.

Equal Opportunities Policy

It is the aim of the ICB to ensure that no patient, employee or job applicant receives less favourable treatment on grounds of age, gender, religion, race, colour, sexuality, nationality, disability, ethnic or national origins and is not placed at a disadvantage by conditions or requirements which cannot be shown to be justifiable. To this end, the ICB has an Equal

Opportunities Policy and it is for each Board Member to contribute to its success, promoting equality of opportunity and good working relationships in employment and service delivery.

Safeguarding Children and Adults at risk

All Board Members must be familiar with and adhere to ICB's child protection procedures and guidelines. All Board Members are required to attend child protection and adult protection awareness training, additional training and supervision regarding child protection and adult protection relevant to their position and role, including Prevent training and awareness.

Mobility

Board, Committee and other ICB meetings may be held at various locations across Bedfordshire, Luton and Milton Keynes.

Equality and Diversity

The organisation is committed to promoting equal opportunities to achieve equity of access, experience, and outcomes and to recognising and valuing people's differences. This applies to all activities as a service provider, as an employer and as a commissioner.

Flexible Working

The organisation is committed to offering flexible, modern employment practices, which recognise that all staff need to strike a sensible balance between home and work life. All requests to work flexibly will be considered.

Reasonable Adjustments

The organisation is seeking to promote the employment of people with disabilities and will make any adjustments considered reasonable to the above duties under the terms of the Equality Act 2010 to accommodate a suitable disabled candidate.

ICB partner member: person specification

Competency	Knowledge, Experience and Skills required
Setting strategy and delivering long-term transformation	<ul style="list-style-type: none"> ● Knowledge of either NHS Trusts/Foundation Trusts/ Primary Care Services/ Local authorities within BLMK ● A capacity to thrive in a complex and politically charged environment of change and uncertainty ● Experience leading change at a senior level to bring together disparate stakeholder interests
Building trusted relationships with partners and communities	<ul style="list-style-type: none"> ● An understanding of different sectors, groups, networks and the needs of diverse populations ● Exceptional communication skills and comfortable presenting in a variety of contexts ● Highly developed interpersonal and influencing skills, able to lead in a creative environment which enables people to thrive and collaborate ● Experience working collaboratively across agency and professional boundaries
Leading for Social Justice and health equality	<ul style="list-style-type: none"> ● An awareness and appreciation of social justice and how it might apply within an ICS ● Record of promoting equality, diversity and inclusion in leadership roles ● Life experience and personal motivation that will add valuable personal insights
Driving high quality, sustainable outcomes	<ul style="list-style-type: none"> ● Problem solving skills and the ability to identify issues and areas of risk, leading stakeholders to effective resolutions and decisions
Providing robust governance and assurance	<ul style="list-style-type: none"> ● An understanding of good corporate governance ● Ability to remain neutral to provide independent and unbiased leadership with a high degree of personal integrity ● Experience contributing effectively in complex professional meetings at a very senior level
Creating a compassionate and inclusive culture for our people	<ul style="list-style-type: none"> ● Models respect and a compassionate and inclusive leadership style with a demonstrable commitment to equality, diversity and inclusion in respect of boards, patients and staff ● Creates and lives the values of openness and transparency embodied by the principles-of-public-life and in Our People Promise

Section 7: Nomination Form

INTEGRATED CARE BOARD (ICB) PARTNER MEMBER NOMINATION FORM PRIMARY MEDICAL SERVICES PARTNER MEMBER

Please complete the following nomination paper for the role of partner member of the ICB.

1. Name of GP Practice making the nomination

2. Name and current role of the person being nominated for the PMS Partner Member role

3. Consent to nomination (to be signed by the person being nominated - electronic signatures are acceptable)

4. Proposer: Name, role and organisation of proposer of nomination

5 Signature of the proposer on behalf of the GP practice named above. If the signature is electronic please also provide an email confirming that you are proposing this candidate as a PMS Partner Member

Date: _____

Deadline for nominations: 28th November 2022

Completed Nomination Forms must be sent to the CCG HR Dept

blmkccg.icb.recruitment@nhs.net

Details of the eligibility criteria for ICB member nominations is detailed in the draft ICB Constitution with the relevant extract detailed below;

Eligibility Criteria for Board Membership:

Each member of the ICB must:

- a) Comply with the criteria of the “fit and proper person test”.
- b) Be willing to uphold the Seven Principles of Public Life (known as the Nolan Principles).
- c) Fulfil the requirements relating to relevant experience, knowledge, skills and attributes set out in a role specification.
- d) All individuals appointed to roles on the Board are responsible for familiarising themselves with the eligibility and ineligibility requirements, confirming their eligibility prior to appointment and immediately notifying the Chair of the ICB of a change of circumstances that may render them no longer eligible.

Partner Member(s) – Providers of Primary Medical Services

These Partner Member(s) are jointly nominated by providers of primary medical services for the purposes of the health service within the Integrated Care Board’s area

The list of relevant providers of primary medical services for this purpose is published as part of the Governance Handbook. The list will be kept up-to-date but does not form part of this Constitution.

These Members must fulfil the eligibility criteria set out at 3.1 and the following additional eligibility criteria:

- a) Work in the ICB area for a minimum of 2 sessions per week.
- b) One Partner Member may be non-clinical and must have senior leadership experience delivering primary care services.
- c) Two Partner Members will be General Practitioners, and may be Partners, Locum or Salaried Practitioners.
- d) To have primary care leadership experience delivering either primary medical, primary dental and primary ophthalmic services or services that may be provided as pharmaceutical services.
- e) To provide different perspectives of the Bedfordshire, Luton and Milton Keynes population.

Section 8 - GP Practice contact list for supporting Primary Medical Service partner member nominations

Practice Name	Address	Place	Person eligible to sign
Arlesey Medical Centre	Arlesey Medical Centre, High Street, Arlesey, Bedfordshire, SG15 6SN	Central Bedfordshire	Caretaker (MKGPFed)
Ashburnham Road Surgery	8 Ashburnham Road, Bedford, MK40 1DS	Bedford	Dr Basra
Ashcroft Practice	Ashcroft Practice, 49 Ashcroft Road, Stopsley, Luton, Bedfordshire, LU2 9AU	Luton	Dr Pritpal Singh Bath
Ashfield Medical Centre	Ashfield Medical Centre, 1 Perrydown, Wastel Beanhill, Milton Keynes, MK6 4NE	Milton Keynes	Dr M A Hays
Asplands Medical Centre	Asplands Medical Centre, Wood Street, Woburn Sands, Milton Keynes, Buckinghamshire, MK17 8QP	Milton Keynes	Dr I M Wallace
Barton Hills Medical Group	Whitehorse Vale, Barton Hills, Luton, Bedfordshire, LU3 4AD	Luton	Dr Maria Stafford
Bassett Road Surgery	The Surgery, 29 Bassett Road, Leighton Buzzard, Bedfordshire, LU7 1AR	Central Bedfordshire	Dr John Henderson
Bedford Street Surgery	The Surgery, 4 Bedford St, Bletchley, Milton Keynes, Buckinghamshire, MK2 2TX	Milton Keynes	Dr H Ullah
Bell House Medical Centre	Bell House Medical Centre, 163 Dunstable Road, Luton, Bedfordshire, LU1 1BW	Luton	Dr Talib Abubacker
Bramingham Park Medical Centre	Bramingham Park Medical Centre, Lucas Gardens, Barton Hills, Luton, Bedfordshire, LU3 4BG	Luton	Operose - Dr Vivek Kazal
Brooklands Health Centre	Unit 3, Brooklands Health Centre, Countess Way, Brooklands, Milton Keynes, MK10 7HN	Milton Keynes	Operose - N/A
Bute House Medical Centre	Bute House Medical Centre, Grove Road, Luton, Bedfordshire, LU1 1RW	Luton	Dr Kaushalya Dissanayake
Caddington Surgery	Caddington Surgery, 33 Manor Rd, Caddington, Luton, Bedfordshire, LU1 4EE	Central Bedfordshire	Dr Tara Verity
Castle Medical Practice	Castle Medical Practice, 27 Castle Street, Luton, Bedfordshire, LU1 3AG	Luton	Dr Abbas Zaidi
Cauldwell Medical Centre	Bedford Hospital, Kempston Road, Bedford, MK42 9DJ	Bedford	ELFT Contract - Dr Liz Dawson
Central Milton Keynes Medical Centre	C.M.K Medical Centre, 68 Bradwell Common Boulevard, Milton Keynes, Buckinghamshire, MK13 8RN	Milton Keynes	Dr J Zachariah
Cobbs Garden Surgery	Cobbs Garden Surgery, West Street, Olney, Buckinghamshire, MK46 5QG	Milton Keynes	Dr M E Winter
Conway Medical Centre	Conway Medical Centre, 49 Westbourne Road, Luton, Bedfordshire, LU4 8JD	Luton	Dr S K Sinha

Dr A Sulakshana & Partners	The Surgery, Hexton Road, Barton-Le-Clay, Bedfordshire, MK45 4TA	Central Bedfordshire	Dr Avanti Sulakshana
Drs Mirza Sukhani & Partners	The Surgery, 30 The Green, Hockwell Ring, Luton, Bedfordshire, LU4 9NN	Luton	Dr Mirza
Eastgate Surgery	Eastgate Surgery, Eastgate House, 28-34 Church Street, Dunstable, Bedfordshire, LU5 4RU	Central Bedfordshire	Dr M Haq
Fishermead Medical Centre	Fishermead Medical Centre, Fishermead Boulevard, Milton Keynes, Buckinghamshire, MK6 2LR	Milton Keynes	Dr M H Kansagra
Flitwick Surgery	Highlands, Flitwick, Bedfordshire, MK45 1DW	Central Bedfordshire	Dr Stuart Short
Gardenia and Marsh Farm Practice	Gardenia Surgery, 2A Gardenia Avenue, Luton, Bedfordshire, LU3 2NS	Luton	Dr Zulfqar Ahmad
Goldington Avenue Surgery	85 Goldington Avenue, Bedford, Bedfordshire, MK40 3DB	Bedford	Dr E Tatman
Goldington Road Surgery	12 Goldington Road, Bedford, MK40 3NE	Bedford	Dr Ratan Das
Great Barford Surgery	26 Silver Street, Great Barford, Bedfordshire, MK44 3HX	Bedford	Dr C Ramanathan/ Dr A Agrawal
Greensand Surgery	Greensand Surgery, The Health Centre, Oliver St, Ampthill, Bedfordshire, MK45 2SB	Central Bedfordshire	Dr Peter Rowe
Greensands Medical Practice	Greensands Medical Practice, Brook End Surgery, Brook End, Pottton, Sandy, Bedfordshire, SG19 2QS	Central Bedfordshire	Dr H Blumental
Harrold Medical Practice	Harrold Medical Practice, Peach's Close, Harrold, Bedford, Bedfordshire, MK43 7DX	Bedford	Dr Giles Limond
Hilltops Medical Centre	Hilltops Medical Centre, Kensington Dr, Great Holm, Milton Keynes, Buckinghamshire, MK8 9HN	Milton Keynes	Dr Manpreet Kohli
Houghton Close Surgery	Houghton Close Surgery, 1 Houghton Close, Ampthill, Bedfordshire, MK45 2TG	Central Bedfordshire	Dr Michelle Saint
Houghton Regis Medical Centre	Houghton Regis Medical Centre, Peel St, Houghton Regis, Dunstable, Bedfordshire, LU5 5EZ	Central Bedfordshire	Dr Joy Jinmi
Ivel Medical Centre	Ivel Medical Centre, Chestnut Avenue, Biggleswade, Bedfordshire, SG18 0RA	Central Bedfordshire	Dr Jane Hartree
King Street Surgery	273 Bedford Road, Kempston, Bedford, Bedfordshire, MK42 8QD	Bedford	Dr A Munno
Kingfisher Surgery	Kingfisher Surgery, Elthorne Way, Newport Pagnell, Buckinghamshire, MK16 0JR	Milton Keynes	Operose - Dr A C Nicolaou
Kingsbury Court Surgery	Kingsbury Court Surgery, Church Street, Dunstable, Bedfordshire, LU5 4RS	Central Bedfordshire	Dr Karnail Dogra
Kingsway Health Centre	Kingsway Health Centre, 385 Dunstable Road, Luton, Bedfordshire, LU4 8BY	Luton	Dr Adil Ali-Khan

Kirby Road Surgery	Kirby Road Surgery, 58 Kirby Road, Dunstable, Bedfordshire, LU6 3JH	Central Bedfordshire	Dr Marcel Schutte
Larksfield Surgery Medical Partnership	Larksfield Surgery, Arlesey Road, Stotfold, Hitchin, Hertfordshire, SG5 4HB	Central Bedfordshire	Dr Liz Skinner
Larkside Practice	Churchfield Medical Centre, 322 Crawley Green Road, Luton, Bedfordshire, LU2 9SB	Luton	Dr M Kunzemann
Lea Vale Medical Practice	Lea Vale Medical Group, Liverpool Road Health Centre, 9 Mersey Place, Liverpool Road, Luton, LU1 1HH	Luton	Dr Paul Singer
Leagrave Surgery	Leagrave Surgery, 37A Linden Road, Luton, Bedfordshire, LU4 9QZ	Luton	Dr Ian Ralph / Dr W Matta
Leighton Road Surgery	Leighton Road Surgery, 1 Leighton Road, Linslade, Leighton Buzzard, Bedfordshire, LU7 1LB	Central Bedfordshire	ELFT
Linden Road Surgery	The Surgery, 13 Linden Road, Bedford, MK40 2DQ	Bedford	Dr S Kanungo
Lister House Surgery	Lister House Surgery, 473-475 Dunstable Road, Luton, Bedfordshire, LU4 8DG	Luton	Dr A Ihonor
London Road Health Centre	The Health Centre, 84-86 London Road, Bedford, Bedfordshire, MK42 0NT	Bedford	Dr J Kedward
Lower Stondon Surgery	109 Station Road, Lower Stondon, Henlow, Bedfordshire, SG16 6JJ	Central Bedfordshire	Dr Carragher
Malzeard Road Practice	2A Malzeard Road, Luton, LU3 1BD	Luton	Dr Kirti Singh
Marston Forest Healthcare	Marston Surgery, 59 Bedford Road, Marston Moretaine, Bedford MK43 0LA	Central Bedfordshire	Dr Imran Ismail
Milton Keynes Village Surgery	Milton Keynes Village Surgery, Griffith Gate, Middleton, Milton Keynes, Buckinghamshire, MK10 9BQ	Milton Keynes	Dr Darren Moore
Neath Hill Health Centre	Neath Hill Health Centre, 1 Tower Crescent, Neath Hill, Milton Keynes, Buckinghamshire, MK14 6JY	Milton Keynes	Dr Elizabeth Caswell
Neville Road Surgery	Neville Road Surgery, 5 Neville Road, Luton, Bedfordshire, LU3 2JG	Luton	Dr Sajid Mehmood
Newport Pagnell Medical Centre	Newport Pagnell Medical Centre, Queens Avenue, Newport Pagnell, Buckinghamshire, MK16 8QT	Milton Keynes	Dr Asha Chandola
Oakridge Park Medical Centre	Oakridge Park Medical Centre, 30 Texel Close, Oakridge, Milton Keynes, Buckinghamshire, MK14 6GL	Milton Keynes	Dr N Rammohan
Oliver Street Surgery	The Health Centre, Oliver Street, Ampthill, Bedford, Bedfordshire, MK45 2SB	Central Bedfordshire	Dr Rachel Donaldson
Parkside Medical Centre	Parkside Medical Centre, Whalley Drive, Bletchley, Milton Keynes, Buckinghamshire, MK3 6EN	Milton Keynes	Dr N Smith
Pasture's Way Surgery	Pastures Way Surgery, Pastures Way, Lewsey Farm, Luton, LU4 0PF	Luton	Dr Dipak Shah

Priory Gardens Surgery	The Health Centre, Priory Gdns, Church Street, Dunstable, Bedfordshire, LU6 3SU	Central Bedfordshire	Dr Nadim Hussain
Priory Medical Centre	Priory Medical Practice, 48 The Glebe, Clapham, Bedfordshire, MK41 6GA	Bedford	Dr K Kirkbride-Jamu
Purbeck Health Centre	Purbeck Health Centre, Purbeck, Stantonbury, Milton Keynes, Buckinghamshire, MK14 6BL	Milton Keynes	Dr Paul Iyamabo
Putnoe Medical Centre Partnership	Putnoe Medical Practice, 93 Queens Drive, Putnoe, Bedford, Bedfordshire, MK41 9JE	Bedford	Dr S Kanungo
Queens Park Health Centre	Queens Park Health Centre, 23C Carlisle Rd, Queens Pk, Bedford, MK40 4HR	Bedford	Dr Tariq Khokher
Red House Surgery	The Red House Surgery, 241 Queensway, Bletchley, Milton Keynes, Buckinghamshire, MK2 2EH	Milton Keynes	Dr Nigel Fagan
Saffron Health Partnership	Biggleswade Health Centre, Saffron Road, Biggleswade, Bedfordshire, SG18 8DJ	Central Bedfordshire	Dr Amanda Taylor
Salisbury House Surgery	Salisbury House Surgery, Lake Street, Leighton Buzzard, Bedfordshire, LU7 1RS	Central Bedfordshire	Dr M Hoque
Sandy Health Centre	Sandy Health Centre, Northcroft, Sandy, Bedfordshire, SG19 1JQ	Central Bedfordshire	Dr Arti Patel
Sharnbrook Surgery	The Surgery, Templars Way, Sharnbrook, Bedfordshire, MK44 1PZ	Bedford	Dr Jason Reddy
Shefford Health Centre	Robert Lucas Drive, Hitchin Road, Shefford, Bedfordshire, SG17 5FS	Central Bedfordshire	Dr Mike Baxter
Shortstown Medical Centre	2 Quantrelle Court, Shortstown, Bedfordshire, MK42 0UF	Bedford	Dr Lindsay MacKenzie
Sovereign Medical Centre	Sovereign Medical Centre, Sovereign Drive, Pennyland, Milton Keynes, Buckinghamshire, MK15 8AJ	Milton Keynes	Dr S Muthuveloe
Stony Medical Centre	Stony Medical Centre, Market Square, Stony Stratford, Milton Keynes, Buckinghamshire, MK11 1YA	Milton Keynes	Dr Sarah Grinyer
Stopsley Village Practice	Stopsley Village Practice, 26 Ashcroft Road, Stopsley, Luton, Bedfordshire, LU2 9AU	Luton	Dr Nighat Shah
Sundon Medical Centre	142/144 Sundon Park Road, Sundon Park, Luton, Bedfordshire, LU3 3AH	Luton	Dr Kahlid Mahmood
The Biscot Group Practice – Blenheim Medical Centre	Blenheim Medical Centre, 9 Blenheim Crescent, Luton, Bedfordshire, LU3 1HA	Luton	Dr Lamya Khan
The De Parys Group	De Parys Group, 23 De Parys Avenue, Bedford, Bedfordshire, MK40 2TX	Bedford	Dr Azad Akram
The Grove Surgery	The Grove Surgery, Farthing Grove, Netherfield, Milton Keynes, Buckinghamshire, MK6 4NG	Milton Keynes	Dr O E Yussuff

The Medici Medical Practice	The Medici Practice, 3 Windsor Street, Luton, Bedfordshire, LU1 3UA	Luton	Dr Sahdev
The Oakley Surgery	The Oakley Surgery, Addington Way, Off Oakley Road, Luton, Bedfordshire, LU4 9FJ	Luton	Dr James Carey
The Stonedean Practice	Stonedean Practice, Market Square, Stony Stratford, Milton Keynes, MK11 1YA	Milton Keynes	Dr Neil Douse
The Town Centre Practice	14-16 Chapel Street, Luton, Bedfordshire, LU1 2SE	Luton	HUC - Dr Charles Essene
The Village Medical Centre	The Village Medical Centre, Kingswood Way, Gt Denham, Bedford, Bedfordshire, MK40 4GH	Bedford	Dr Tariq Khokher
Toddington Medical Centre	Toddington Medical Centre, Luton Road, Toddington, Bedfordshire, LU5 6DE	Central Bedfordshire	Dr SD Sharma
Walnut Tree Health Centre	Walnut Tree Health Centre, Blackberry Court, Walnut Tree, Milton Keynes, Buckinghamshire, MK7 7PB	Milton Keynes	Dr Triona Withanage
Watling Vale Medical Centre	Watling Vale Medical Centre, Burchard Crescent, Shenley Church End, Milton Keynes, MK5 6EY	Milton Keynes	Dr Maxine Edwardson
Wenlock Surgery	The Surgery, 40 Wenlock Street, Luton, Bedfordshire, LU2 0NN	Luton	Dr Isam Saleh
Westcroft Medical Centre	1 Savill Lane, Milton Keynes, MK4 4EN	Milton Keynes	Dr Nina Patel
Westfield Road Surgery	11 Westfield Road, Milton Keynes, MK2 2DJ	Milton Keynes	Dr Manivannan Canthaboo
West Street Surgery	West Street Surgery, 89 West Street, Dunstable, Bedfordshire, LU6 1SF	Central Bedfordshire	Dr Stephen Price
Whaddon Surgery	25 Witham Court, Milton Keynes, MK3 7QU	Milton Keynes	Dr A Hamid
Wheatfield Surgery	60 Wheatfield Road, Lewsey Farm, Luton, Bedfordshire, LU4 0TR	Central Bedfordshire	Dr Sanjay Sharma
Whitehouse Health Centre	Brahaman Way, Whitehouse, Milton Keynes, MK8 1BP	Milton Keynes	N/A
Wolverton Health Centre	Gloucester Road, Milton Keynes, MK12 5DF	Milton Keynes	Dr Saleem Mushtaq
Woodland Avenue Practice	Woodland Avenue Practice, 30 Woodland Avenue, Luton, Bedfordshire, LU3 1RW	Luton	Dr Baz Barhey
Wootton Vale Healthy Living Centre	Fields Road, Bedford MK43 9JJ	Bedford	Dr Lindsay MacKenzie