

Bedfordshire, Luton and Milton Keynes

Neighbourhood Digitising Social Care Strategy

2025-28



Welcome

I remain incredibly proud of what we have delivered through the BLMK Digitising Social Care (DiSC) programme over the past three years. Our collective efforts have demonstrated the power of technology to improve the safety, quality, and sustainability of adult social care – helping people remain in their homes for longer, reducing avoidable hospital admissions, and easing pressure on frontline services.

At the heart of our success lies strong partnership working across our four local authority footprints. By investing wisely in digital solutions and supporting care providers to embed them into everyday practice, we've shown how innovation can be both practical and transformative. Our approach has been recognised nationally, and I'm delighted that BLMK has been invited to help shape the next phase of the DiSC programme with NHS England.

As we look ahead to 2025/26 and beyond, our ambition remains clear – to empower care workers, reduce administrative burden, and ensure that digital tools enhance the delivery of care, rather than complicating it.

This strategy sets out how we will build on our achievements, continue to test and refine national plans in our local care market, and work together to secure the long-term sustainability of adult social care.

Together, we will continue to drive innovation, strengthen our communities, and make a lasting impact.

Our partners

- NHS Bedfordshire, Luton and Milton Keynes Integrated Care Board
- Bedford Borough Council
- Central Bedfordshire Council
- Luton Borough Council
- Milton Keynes City Council
- NHS England
- And all of the BLMK care providers and system partners who continue to participate in the pilot projects and share their feedback.



Clare Steward,
Programme Director
(Digitising Social Care),
Bedfordshire, Luton and
Milton Keynes Integrated
Care System (BLMK)

About us

Building on previous years through continuous improvement, the Digitising Social Care programme has laid the foundation for a digitally-enabled social care system that prioritises residents' wellbeing and delivers value-based care. To date, our nationally-funded projects have tested and evaluated the impact, benefits and improvements that care technology can bring to the system.

Clear benefits to individuals and care providers have been evidenced alongside significant savings in time, resource and cost avoidance across the wider system. The outcomes have been shared at a national level – along with other pilots from across the country – to build a national bank of evidence around various types of care technology.

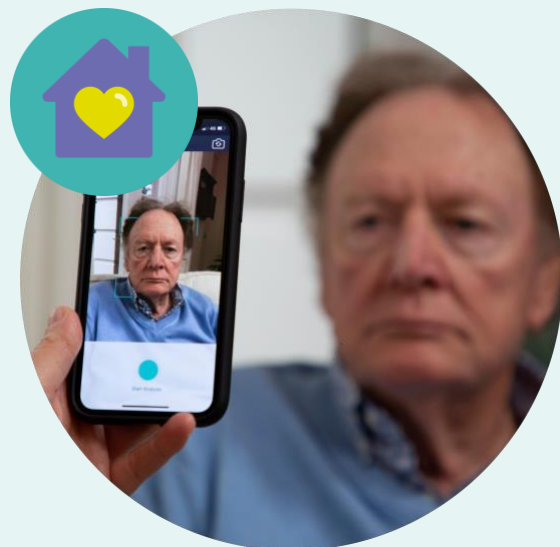
We now need to move the focus from piloting new technologies to enabling care providers and commissioners to access a range of assured care technology. We want to scale up these projects and see the technology adopted more widely. This will require a system-wide approach across multiple organisations and stakeholders.

In Bedfordshire, Luton and Milton Keynes, we have the ambition, commitment and the support of our system members to deliver change at scale.

Together with the four local authorities and wider system partners, we will help the national team to develop and test how technology can be more easily accessed, by being built into care pathways and commissioned services.

Driven by national priorities, the Digitising Social Care programme has enabled the BLMK system to pilot technologies that might otherwise have not been available. This work links to local digital and adult social care strategies, as driven by each of the four local authorities. We are keen to look at how the various programmes of work collaborate more closely to deliver the ambition of having accessible care technology prescribed for individuals in the same way that we currently prescribe medication.

The programme will continue to be driven by the national development and forward plan, while supporting local plans where they overlap and compliment the ambition.



Our population

The Bedfordshire, Luton and Milton Keynes area is vibrant and culturally diverse, and is home to more than 1 million people. We remain one of the fastest growing areas in England, with above average growth in over-65 and over-85 age groups.

There are approximately **484 care providers** in BLMK, including residential and nursing care homes, learning disability and mental health homes, and community-based adult social care providers.

Bedford Borough



23% of people in Bedford Borough are **aged 65+**

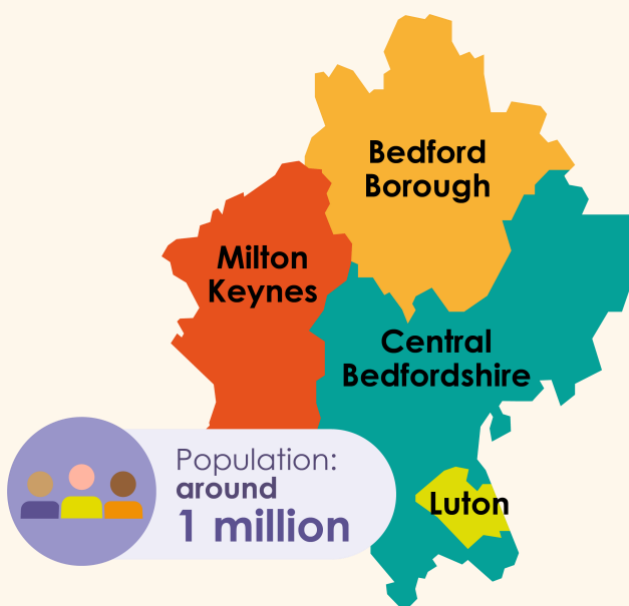
- Male life expectancy is **10 years higher** in the least deprived areas.
- The population of around **189,900** (ONS, 2023) has **grown by 17.7% in the last 10 years** – creating both opportunities and service pressures.
- Approximately **23%** of the population are **aged 65 and above**. The ageing population has placed additional demand on health and social care.
- More than **150** languages spoken.
- Higher unemployment rates compared to similar areas, and **elevated levels of disability benefits** (PIP/DLA).
- Around **7,500** residents live in the 10% most deprived areas nationally, and **22,500** in the 20% most deprived – underlining inequalities.

Central Bedfordshire



79% growth of people **aged 85+** is forecast over the next 20 years

- A **safe, green, prosperous** area.
- Low unemployment rates and a **higher than UK average** annual household income, but still with some areas of deprivation.
- Overall health of residents is **above the UK norm**.
- The population of around **301,000** (ONS, 2022) is expected to **increase by 22.6%** by 2031.
- Around **18%** of the population are **aged 65 and above** – an increase of **29%** in the last 10 years.



Luton



The median age is estimated at **33.5 years**, 7.2 years lower than the UK average

- A super diverse town; as of Census 2021, **54.8%** of residents are from global majority backgrounds.
- More than **150** languages and dialects spoken.
- The 65 and over age group represents 11.8% of the Luton population compared with 18.4 nationally.

Milton Keynes City



Growing numbers of **older people and children and young people** will impact future service demand

- Between 2011 and 2021, the population **increased by 15%**, along with a notable rise in ethnic diversity.
- A further **27% growth** is expected in the next **20 years**, with continued diversification – presenting both opportunities and challenges for health and care service planning.
- The **65–84 age group** grew the most (by 47%), followed closely by the 5–19 age group.
- A **median age of 37** – three years below the England average.

Some of the priorities for BLMK partners in relation to the use of technology in social care can be themed as follows:

- Preventing **falls** and long lies (lying on the ground for more than an hour after a fall while waiting for help)
- Enabling residents to stay **independent** and safe at home for longer
- Supporting people with **dementia** and similar conditions
- Using technology to understand needs and **tailor support** for individuals
- Using technology to **improve efficiencies** through improved processes, sharing information and early intervention
- Empowering care staff to **embrace technology** and improve digital literacy
- Having the support to pilot new technology with **minimal disruption or investment**.

Our strategy and approach

Care technologies have a vital role to play in supporting the [Social Care reforms](#) and NHS 10 Year Plan which aims to shift hospital to home, treatment to prevention, and analogue to digital. However, many people and care providers are not yet using technologies that can support independence, prompt early preventative action, and release staff time to care.

The government is aiming to set new national standards for care technologies and produce trusted guidance, so that people can confidently buy and use technology which supports them or the people they care for.

We plan to continue shaping the future of technology in social care – exploring and supporting innovative solutions that will benefit the independence and wellbeing of our residents, along with the sustainability of our care market.

Our ambition is to make technology more accessible through evidence-based assurance and to embed the use of technology into local commissioning pathways.



“Digitally-enabled health and social care is driving efficiencies for care providers and staff. Reduced administration, improved accuracy and more automated processes release time to care - resulting in better experiences, safer care and more meaningful interactions with our residents.”

**Mick Hancock, Assistant Director,
People Commissioning,
Milton Keynes City Council**



“BLMK is seen as a leading, digitally-enabled healthcare system that prioritises residents' wellbeing and delivers value-based care. The programme continues to support local government, the NHS, and the wider sector to improve the digital maturity of adult social care delivery and support digitisation across the health and adult social care system.”

**Nick Murley, Service Director,
Commissioning, Contracts
and Performance,
Central Bedfordshire Council**



Our strategic aims for 2025-27

1 Maximising the use of existing technology – Through delivering pilot projects currently underway, and continuing to promote the benefits.

Ensuring care providers understand how care technology can help them to make effective use of what they have in place. This can range from improved quality of care, cost savings, time and resource efficiencies to use on care delivery and improving digital maturity – as well as wider system benefits.

2 Sustainability – Introducing this two-year strategic planning approach to support the wider system discussions to manage the ongoing sustainability of pilot projects that have come to an end.

This will be done either by moving them into business as usual or supporting providers and commissioners to take up ownership through their own processes where possible.

3 National development – Working with NHS England and BLMK local authorities to help shape and test the national direction with local strategies and priorities, with the potential for other pilots to be explored in-year. Potential focus on embedding and scaling care technology into locally commissioned pathways and processes.

4 Support the work on funding reforms within the NHS 10 Year Plan at a local and national level to tackle the disconnect between costs falling to community and social care services where benefits are realised in health services.

5 Collaboration and innovation – Continuing to foster collaboration between stakeholders, including government agencies, local authorities, technology providers, social care providers, and service users.

6 Neighbourhood focus – Care technology can play a crucial role in prevention strategies which, when considered locally, can support the approaches to population health and wellbeing. For example, future developments of the Digital Social Care Record will be able to share data both ways, so those delivering care can access meaningful data to improve outcomes through the delivery of more personalised and responsive care support.

7 Optimising the Return on any Investment – Ensure that strong evaluations feed into informed decisions about future investment to maximise the return and build on the strong track record for BLMK.



Case study:

Robotic pets provide comfort and companionship

The BLMK DiSC programme has been working with Health Innovation East and the University of Hertfordshire to understand the impact of **RoboPets**.

They may look like soft toys, but built-in sensors enable lifelike responses – such as purring or rolling on their back when stroked. They provide a calming influence, give people greater independence and confidence, and improve mental health and wellbeing.

The project has issued 760 RoboPets to local care homes and domiciliary care providers who work with adults living with or experiencing challenging behaviour, cognitive impairment, communication difficulty or dementia.



“When he got the [RoboPet] bird, his face just lit up. Straight away he perched it on his shoulder, and he now keeps it close to where he sits in his room so he can talk to it.”

Christine Wood, Activities Coordinator, Dial House Care Home



“I strongly recommend RoboPets for individuals with dementia, as there is an element of love and attention that sometimes gets lost in that diagnosis. It’s been lovely to bring back some emotions and behaviours that you haven’t seen for a while.”

Megan Cullen, Registered Manager, Elstow Lodge Residential Home



The benefits of Digitising Social Care



Safer care

Bringing social care and health data and care records together in one place **reduces the risk of errors, duplication and lost information**. It also enables automated alerts and reminders for carers.



Remote monitoring

Using digital tools to measure vital signs removes the need for frequent check-ups or disturbances to daily routines. It enables residents to **stay in their own home for longer** – safe in the knowledge that medical teams will know if issues arise and react accordingly.



Improved care

People will get better care **that's built around their needs**. Care staff will have the information they need, when they need it – and people who use services and their carers will be more involved in the conversations that count.



Falls prevention

Fewer people will fall and suffer from any injuries – whether they live in their own home or residential care.



More time to care

The reduced administration and more automated processes will **increase productivity and release time to care** – resulting in better experiences for residents and more meaningful interactions.



Better communication

Streamlined processes and faster decision-making mean care staff can contact clinicians quickly to discuss any concerns or trends such as weight loss or changes to vital signs.



Reduced pressure on ambulances

People receiving residential care or home support will be safer and have a **reduced need for ambulance call-outs** or visits to A&E.



Fewer hospital admissions

For those who need a hospital stay, digital records will enable **quicker and safer discharges** or transfers to other services. It will be much easier to arrange temporary or permanent care to support them to leave as soon as they're well enough.

A better understanding of what caused the fall may also **inform future decisions**, interventions and treatment.



Better for families

Increased satisfaction and better experiences through more interactions with care staff who can share test results and photos. **Assurance** that queries can be investigated in detail as all the data is available.



Better for care providers

What we're doing will also help the organisations that provide care. Using technology will mean they can **improve the care they give and the accuracy of their records**, while saving time, effort and costs.



Improved digital literacy

And to help them make the most of what's on offer, there'll be training sessions so **staff can learn new skills**. Managers will see the satisfaction and confidence of their staff grow.



"All of the digital support services work together to make a huge difference... Staff can access the information they need to care for residents, and smart technology has improved quality and safety. Demand for A&E and hospital stays has reduced... Staff are also learning new skills and becoming more digitally confident."

**Anda Marin, Manager,
Burlington Hall Care Home**



Case study:

Facial analysis app recognises pain in care home residents

The BLMK DiSC programme has been working with Health Innovation East and the University of Hertfordshire to understand the impact of **PainChek™**.

Using artificial intelligence (AI) to automatically recognise and measure small changes in facial expressions and voice, PainChek™ can quantify a pain score and guide carers to provide the right support. This supports those who are unable to reliably verbalise pain and may be left in discomfort or distress, which could lead to challenging behaviours.

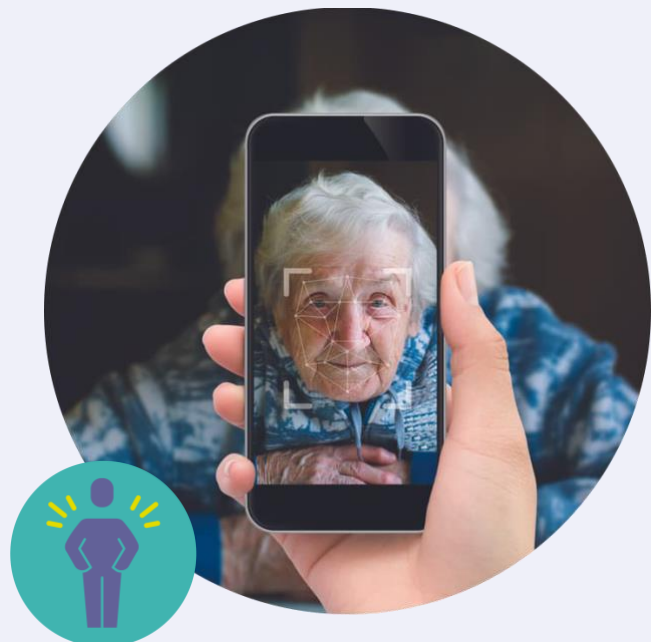
Through this pilot, more than 1,200 PainChek™ licences are currently live across 26 care locations in BLMK.

We anticipate that the earlier identification and treatment of the causes of pain will help to reduce hospital admissions and falls, and also ensure medications are used appropriately.



"We noticed one resident who had a prescription for paracetamol three times a day would become agitated and unhappy around 4pm every day. The PainChek™ scores confirmed she was in pain, so we talked to her doctor who agreed that she needed an extra dose at 4pm. PainChek™ supports our decision-making... and we're understanding their pain better."

**Rebecca Ward, Registered Manager,
Danecroft Residential Home**



National policy

The White Paper 'People at the Heart of Care: Adult Social Care Reform' outlines that technology in social care should enhance the quality of care, free up time for meaningful interactions, and strengthen stronger connections between residents, families and care providers.

The NHS 10-Year Plan sets out to modernise the NHS with smarter, faster, more personal care. A key focus is using digital tools and data to help people stay well, get support sooner, and manage their health more easily.



“Acting as both a critical friend and a partner, BLMK has already started to influence and challenge the strategic direction of the DiSC portfolio. Over the next year we want to leverage the relationships between local and national teams to develop approaches that benefit BLMK residents, whilst also supporting national aims in producing good practice change that is replicable in other areas.”

**Caroline Day, Programme Manager,
Digitising Social Care Programme,
NHS England**

Other national frameworks, which have helped inform this plan include:

- **The White Paper 'Health and Social Care Integration'** highlights technology's potential to enhance health and social care, reduce loneliness, and support mental health.
- **The Workforce Strategy for Adult Social Care** in England stresses the importance of expanding digital skills and investing in digital tools to work more efficiently and effectively.
- **The Plan for Digital Health and Social Care** prioritises digital transformation for long-term sustainability, as recognised by the Department of Health and Social Care and NHS England.
- **Digital Working in Adult Social Care – What Good Looks Like** outlines seven success measures for digital working which we aspire to.
- **NHS 'What Good Looks Like' (WGLL) framework** and the **Care Act 2014** focus on getting the NHS and social care to work together rather than in isolation to create a more efficient system that addresses both medical and social needs. This empowers individuals with combined health resources, and supports care providers to use technology to enhance residents' care and prioritise early intervention, preventative measures, and address social determinants of health to proactively improve overall health outcomes.

Local policy

While the Digitising Social Care programme seeks to deliver the national priorities for scaling up assured technologies and reaches out to the care market, the four local authorities in BLMK each have their own digital ambitions and adult social care strategy. These are tailored to the needs of their residents and the strategic priorities of their organisation, linking with their wider service delivery.



“The DiSC programme has developed strong relationships with the four BLMK local authorities, care providers and other stakeholders over the past few years, and set the foundations upon which to build evidence based localised strategies moving forward. The programme recognises that ensuring we bring people with us on the journey is crucial to fostering positive engagement and allows us to understand the problems faced by our residents before trying to identify solutions.”

Hannah Leask, Head of Adults, Commissioning, Luton Borough Council

Overarching themes that span across the geographical footprint include:

- Promoting **independence and wellbeing** and focussing on a person's strengths
- **Embracing innovation** and new ways of working
- **Collaboration** and joined-up working across social care, health and the voluntary sector
- **Investing in prevention** to support people to remain independent and delay the need for social and long-term care
- Committing to **tackling inequalities** and advancing equality of opportunity
- Ensuring services are **accessible and tailored to individual needs**
- **Improving skills** and making best use of available resources
- Working in partnership with care providers to deliver the **best quality** of care
- Ensuring the care market has **sufficient capacity** and is **sustainable**
- Developing and **supporting** the adult social care workforce
- **Maximising** the potential **benefits** of technology in care.

Digital plans on a page



BLMK DiSC programme's plan on a page

Vision

To **promote independence, choice and quality of life** for residents and support a higher number of people in their own home. To **help prevent problems** that lead to serious health issues and hospital stays. To **give care home staff more time to focus on caring** for their residents.

Aims and priorities

By leveraging digital tools and systems, the programme aims to:

- Support care planning and delivery
- Enhance service user experience
- Streamlining admin tasks to give care providers more time to spend with service users
- Facilitate communication between providers, service users, and other stakeholders
- Improve data management to inform decision-making and service improvement.

Challenges

- Care providers' capacity to pilot and finance new tech to make it sustainable
- Availability of robust data across different organisations to fully evidence a pilot's impact and outcomes, to demonstrate return on investment
- Interoperability of technology
- Existing contracts and procurement processes can make short-term changes difficult.

Achievements in 2024/25

- NHS England targets achieved to secure the maximum income of £300,000
- Awarded £1.1 million from the Adult Social Care Tech Fund to launch our Enhancing Wellbeing through Digital programme – introducing PainChek™ and RoboPets
- Exceeded 80% national target to support local providers to move to digital records
- Concluded and evaluated a number of projects with consideration of sustainability
- Engaged with stakeholders from diverse backgrounds, fostering collaboration to drive innovation and address key challenges in the social care landscape.

Over the past three years, the estimated average return from four projects (MiiCare, Raizer Chair care home, Raizer Chair domiciliary care, and Digital Social Care Records) has equated to **£6,436,847 from £2,265,273 of investment** (a ratio of 2.8 to 1). Before the evaluation of DSCR, the average return on investment was 3.4 to 1.

Read more about each project and download our digital catalogue of products: [BLMK Digitising Social Care programme website](#)



Bedford Borough Council's digital plan on a page

Vision

- Delivering services which ensure our residents – particularly the most vulnerable – are able to lead happy, independent lives and fulfil their potential
- Enabling adults and older people to live well and remain independent, and to promote strong, safe and healthy communities
- Partnering with the NHS and the voluntary sector to improve access to health and care – including primary care – and that it is provided in a more joined up way.

Aims and priorities

- Helping people to “live a life, not a service”
- Supporting independence for adults and older people wherever possible
- Reducing reliance on intrusive or dependent care models
- Ensuring outcomes are positive, enabling, and empowering – not restrictive
- Partnership working with local organisations and providers
- Personalisation in adult social care – tailoring services to individual needs

- Promoting strong, safe, and healthy communities.

Challenges

Over-65s are living longer, but with a higher complexity of needs. In 2024, there were 1,456 adults aged over 65 diagnosed with dementia, although there could be a further 1,000 who have not been diagnosed.

By the age of 65, most people have two or more long-term conditions (including mental health conditions). People from the most deprived neighbourhoods develop them 10 years earlier.

Achievements and outcomes

- Digital self-assessment
- Digital case file audits – streamlined the process: quicker analysis, monthly reports, wider sharing
- Assistive tech in care homes
- Supported local care providers to participate in a wide range of pilot projects through the DiSC programme to trial care technology and help to evidence the benefits.



Read more: [Adults Services Directorate Plan 2022-26](#)



Central Bedfordshire Council's digital plan on page

Vision

To help people live their own lives and play a full and active part in the life of the community.

Aims and ambitions

We will:

- Strive to offer assistive technology where it helps to improve service delivery and enables people to live active, healthy and independent lives
- Invest in technology that integrates into real-life situations and helps keep people safe (e.g. fall sensors)
- Enable people to use self-service, but will also support them if they can't use this independently
- Develop the social care case recording system, CareDirector, to capture whether people have achieved the outcomes that are important to them
- Tailor our digital approach based on the person's circumstances to ensure that no one is excluded
- Continue to host the BLMK DiSC programme and support the neighbourhood to deliver developing national ambitions in the local area – with our own stakeholders, contracts and experience steering the direction.

Challenges

- An ageing population
- Increasing demand and complexity
- Funding pressures
- Inflation and the cost-of-living crisis
- Shortages in social care workforce
- A fragile care market
- Quality of care.

Achievements and outcomes

As host to the BLMK DiSC programme, we have supported a wide range of pilot digital care technology projects that have delivered clear benefits to residents, care providers and wider system partners. We are proud of our contribution to the national learning and we continue to strive towards innovative solutions.

We have focused on Technology Enabled Care (TEC) that has delivered clear benefits to the people we work with and cost savings to the health and social care system. We work with our TEC provider, Livity Life, to offer a range of options that support local people to live independently, safely, and happily. Prescribing technology is embedded into local practice, with staff trained and supported by our TEC team.



Read more: [Central Bedfordshire Adult Social Care Strategy 2024-29](#)

Luton

Luton Borough Council's digital plan on a page

Vision

As a borough, we could and should be doing more to maximise the benefits of Technology Enabled Care (TEC). This is a central part of our strengths-based approach and enabler for our Target Operating Model that prevents, reduces and delays the need for social care – while enabling more people to live move connected and independent lives.

A number of devices and products have been piloted in recent years (through the DiSC programme and independently), but we need to 'mainstream' and fully embed TEC across our operations to fully achieve the financial and non-financial benefits available to residents, their carers, and social work practitioners.

- Work closely with residents, carers and frontline staff to understand their appetite for TEC and how it can enhance their personal and professional lives
- Identify cohorts and settings to adopt TEC on a phased basis
- Undertake the necessary internal system and culture change to successfully embed and maximise the benefits of TEC
- Develop a robust Business Case for investment and plan for delivery.

Challenges

This project will require careful scoping, clear leadership and resourcing, and a high degree of system and culture change. Residents and staff will need to help develop and embed the TEC. Interdependencies with our existing in-house Telecare service will also need to be carefully considered.

Priorities and principles

We are currently scoping a new, cross-departmental TEC project as part of the Strengthening Adult Social Care Programme for 2026/27. This project will:

- Learn from other local authorities' successful TEC projects
- Take evidence from DiSC and other national programmes, evaluating studies relating to the benefits and return on investment that can be achieved

Achievements and outcomes

We have led on and participated in a number of pilot projects through the DiSC programme as well as our own TEC workstream, which will form the basis of our ambition moving forward.



Read more: [Luton Adult Social Care Strategy 2022-27](#)

Milton Keynes City Council's digital plan on a page

Vision

Milton Keynes is a world-leading smart, digital city that promotes innovation, quality jobs and provides seamless digital connections. Following work undertaken with the Social Care Institute for Excellence, four key areas have been prioritised to better support people who use services through digital technology.

Priorities and principles

- **AI transcribing:** Automate accurate notetaking. Reduce paperwork, freeing time for direct support. Improve care coordination and reduce duplication.
- **Digital communication:** Enable seamless interactions. Support timely updates, safeguarding and accessibility.
- **Remote monitoring:** Use home sensors for real-time data on daily activities and needs. Reduce isolation, enable proactive interventions, and support independent living.
- **Assistive technology:** Enhance independence and safety at home. Support installation and use, with future possibilities like robots to reduce loneliness.

Supported by three digital principles:

- **Collaborative:** Co-design solutions with partners across health, social care, and communities.

- **Innovative:** Use technology as an enabler for smarter, proactive care.
- **Inclusive:** Ensure digital adoption reduces inequalities and avoids exclusion.

Achievements and outcomes

- Collaborating with Microsoft on an AI tool to **record and transcribe assessment conversations**. This will enable more meaningful interactions, reduce admin time, and speed up processes.
- Implementing initiatives to **enhance digital communication**, including appointment reminders and information sharing, improving the digital portal, and trialling apps to support daily activities. Exploring AI solutions to **improve access to information** about local services.
- **Introducing remote monitoring** through home sensors for a more accurate picture of daily activities and needs. Trials will focus on older people recently discharged from hospital or seeking support at home.
- **Exploring assistive technologies** to help people stay independent, such as motion-sensing lights, fall detection sensors, and medication reminders. Forming a dedicated team to support installation and use, with future possibilities like robots to reduce loneliness.

How we will deliver the DiSC Strategic Plan in BLMK

This document sets out our approach with indicative timescales which will be informed by the national delivery over the forthcoming period. We will identify common priorities across the neighbourhood that align with the national ambition and support the local authorities to maximise the benefit of national development – while delivering outcomes through their own local strategies.

We will:

- **Engage the input** of local authority partners, care providers, residents and the voluntary sector.
- **Understand the challenges** before developing solutions.
- **Use knowledge of local needs and priorities** to influence and inform national strategy.
- **Align with our partners' plans** and initiatives.
- **Promote the evidence and benefits** of care tech to nurture engagement.
- **Ensure people are ready to accept change** and empowered to pursue ventures that are valued across BLMK.
- **Develop solutions and improve data sharing** to assist with evidencing the impact of early intervention through care technology.
- **Form a strategic design group** to foster a supportive national involvement in steering BLMK and vice versa.

Sustainability

System partners are working together through our programmes to enhance the use of digital technology in social care. We are keen to continue exploring and supporting future technology solutions which will benefit the independence and wellbeing of our residents. It will also help our care market to be more sustainable.

There are a range of strategic priorities across the BLMK neighbourhood, but we aim to align these as we all work towards the national ambitions to scale-up care technology.

We will continue to test and shape proof of concept work to deliver national priorities, in line with our own digital goals.

How to get in touch

Email the team: blmkicb.digital.socialcare@nhs.net

Visit our webpages: blmkhealthandcarepartnership.org/about/our-priorities/data-and-digital/digitising-social-care-disc-programme

